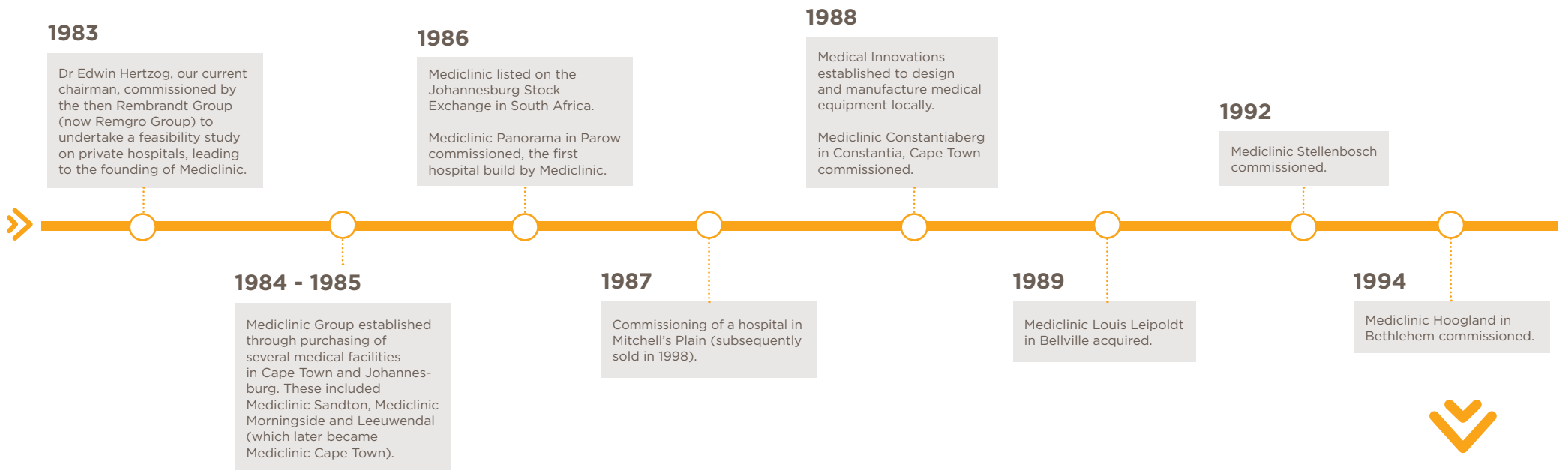


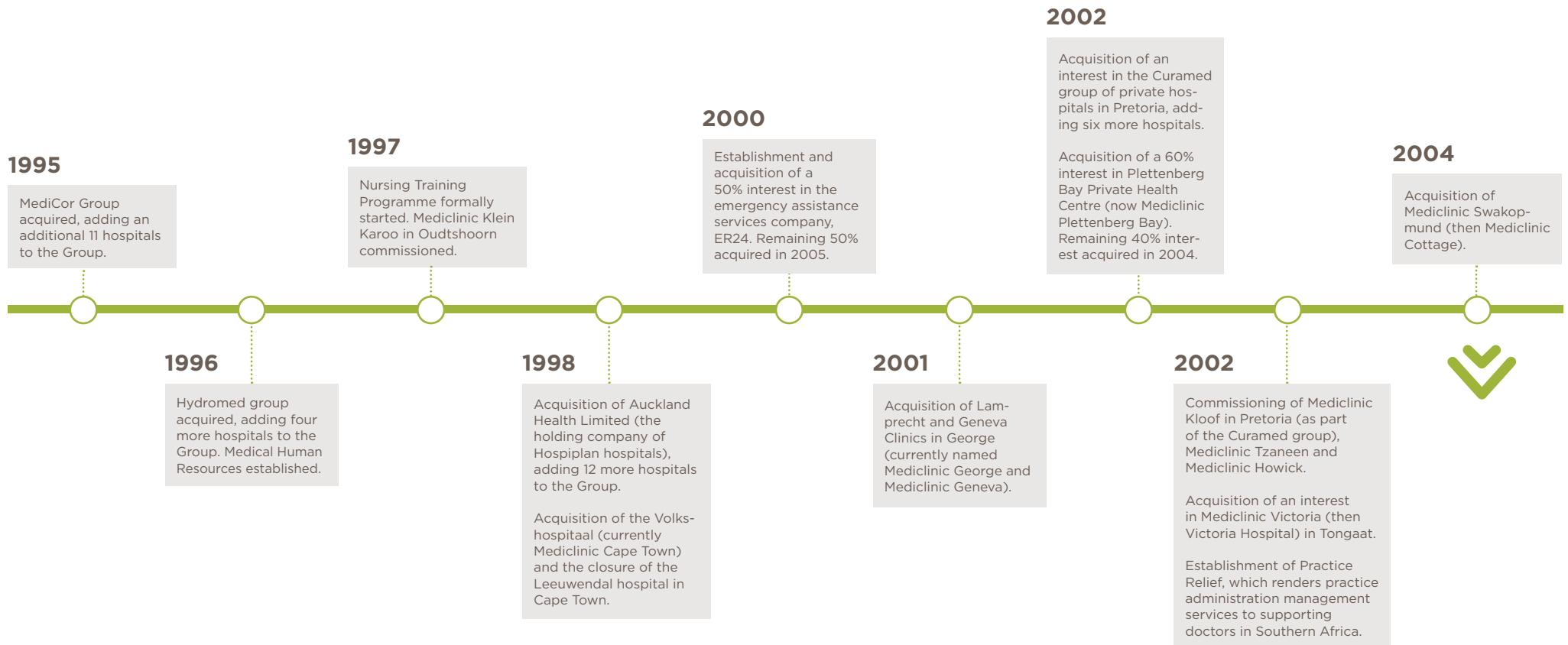
# OUR HISTORY

## ■ Development Phase



# OUR HISTORY

## ■ Acquisition Phase: Southern Africa



# OUR HISTORY

## Growth Phase

### 2005

Acquisition of an interest in the Wits Donald Gordon Medical Centre in Johannesburg.

Acquisition of the remaining 40% interest in ER24, the emergency services company, now a wholly owned subsidiary.

Acquisition of Mediclinic Legae in Mabopane.

R1.1 billion black ownership initiative introducing Phodiso Holdings Limited ('Phodiso') and MP1 Investment Holdings Proprietary Limited (then Circle Capital Ventures Proprietary Limited) as the Group's strategic black partners and shareholders in Mediclinic.

### 2006

Acquisition of the Protector Group's four hospitals (then with BEE partner Phodiso, who has subsequently sold their interest to Mediclinic).

Conclusion of agreement to acquire a controlling interest in Mediclinic Middle East (then Emirates Healthcare) in Dubai, United Arab Emirates, which then owned one hospital, the rights to develop two further hospitals in the Dubai Healthcare City and five clinics.

### 2007

Acquisition of a controlling interest in Mediclinic Middle East (then Emirates Healthcare) in Dubai became unconditional.

Mediclinic extends its international operations with the acquisition of a 100% interest in Hirslanden, the leading private hospital group in Switzerland, operating 13 private acute care facilities. This coincided with the 75th anniversary of the group's Klinik Hirslanden.

## Global Integration Phase

### 2008

Division of management and operating structure of the Group into three operating platforms in Southern Africa (Mediclinic Southern Africa), Switzerland (Hirslanden) and the United Arab Emirates (Mediclinic Middle East, then Emirates Healthcare).

Mediclinic celebrates its 25th anniversary.

Opening by Mediclinic Middle East (then Emirates Healthcare) of Mediclinic Mirdif (then Welcare Clinic Mirdif) in Dubai.

Opening by Mediclinic Middle East (then Emirates Healthcare) of Mediclinic City Hospital (then The City Hospital) in the Dubai Healthcare City.

### 2010

Opening by Mediclinic Southern Africa of Mediclinic Cape Gate in the northern suburbs of Cape Town.

Acquisition by Hirslanden of a 100% interest in Klinik Stephanshorn in St Gallen, Switzerland.



# OUR HISTORY

## ■ Global Integration Phase

