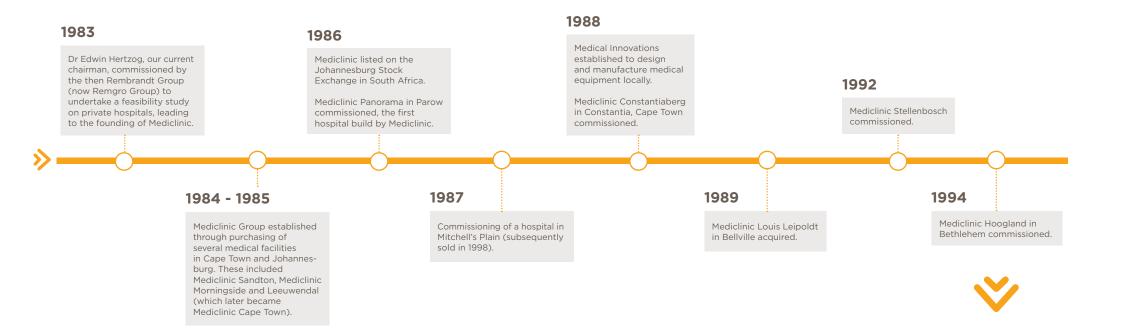


Development Phase



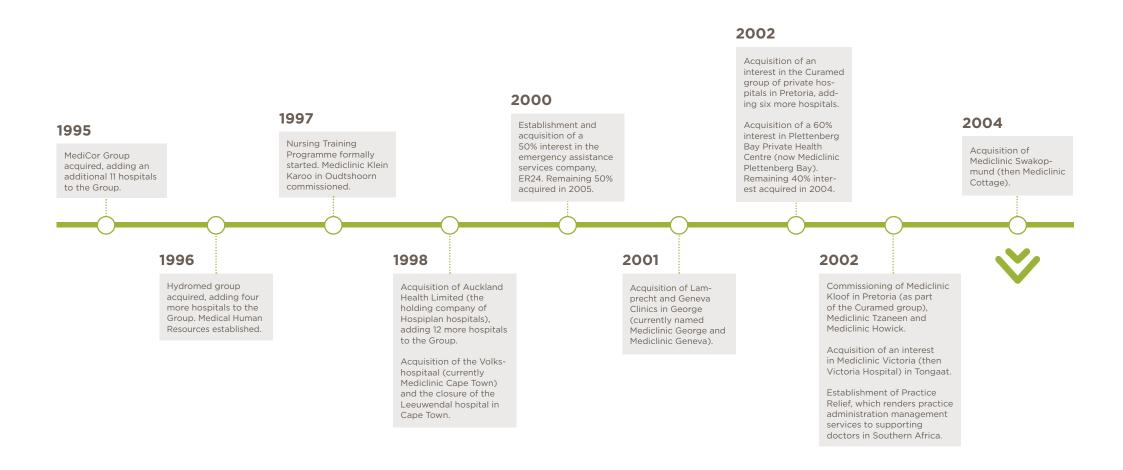
5

MEDICLINIC

INTERNATIONAL



Acquisition Phase: Southern Africa



Growth Phase

2005

Acquisition of an interest in the Wits Donald Gordon Medical Centre in Johannesburg.

Acquisition of the remaining 40% interest in ER24, the emergency services company, now a wholly owned subsidiary.

Acquisition of Mediclinic Legae in Mabopane.

R1.1 billion black ownership initiative introducing Phodiso Holdings Limited ('Phodiso') and MP1 Investment Holdings Proprietary Limited (then Circle Capital Ventures Proprietary Limited) as the Group's strategic black partners and shareholders in Mediclinic.

2007

Acquisition of a controlling interest in Mediclinic Middle East (then Emirates Healthcare) in Dubai became unconditional.

Mediclinic extends its international operations with the acquisition of a 100% interest in Hirslanden, the leading private hospital group in Switzerland, operating 13 private acute care facilities. This coincided with the 75th anniversary of the group's Klinik Hirslanden.

2008

Division of management and operating structure of the Group into three operating platforms in Southern Africa (Mediclinic Southern Africa), Switzerland (Hirslanden) and the United Arab Emirates (Mediclinic Middle East, then Emirates Healthcare).

Mediclinic celebrates its 25th anniversary.

Opening by Mediclinic Middle East (then Emirates Healthcare) of Mediclinic Mirdif (then Welcare Clinic Mirdif) in Dubai.

Opening by Mediclinic Middle East (then Emirates Healthcare) of Mediclinic City Hospital (then The City Hospital) in the Dubai Healthcare City.

2006

Acquisition of the Protector Group's four hospitals (then with BEE partner Phodiso, who has subsequently sold their interest to Mediclinic).

Conclusion of agreement to acquire a controlling interest in Mediclinic Middle East (then Emirates Healthcare) in Dubai, United Arab Emirates, which then owned one hospital, the rights to develop two further hospitals in the Dubai Healthcare City and five clinics.

2010

Opening by Mediclinic Southern Africa of Mediclinic Cape Gate in the northern suburbs of Cape Town.

Acquisition by Hirslanden of a 100% interest in Klinik Stephanshorn in St Gallen, Switzerland.





Global Integration Phase

2011

Opening by Mediclinic Middle East of Medi-Opening by Mediclinic Middle East of the Acquisition by Mediclinic Middle clinic Al Hili in Al Ain, United Arab Emirates. Mediclinic Al Jowhara Hospital in Al Ain. East (then Emirates Healthcare) of the assets of Mediclinic Dubai Sale by Mediclinic Southern Africa of 2013 Various new clinics commissioned by Mall (then The Dubai Mall Medical Mediclinic Kathu in Kathu, Northern Cape. Mediclinic Middle East: Ghayathi (Western Centre), Mediclinic Arabian Ranches Region), Al Yahar (Al Ain), Aspetar Clinic (then Arabian Ranches Clinic) and Opening by Mediclinic Southern Africa Acquisition by Mediclinic (Al Ain) and Khalifa City A Clinic (Abu of Mediclinic Midstream in Midstream, the Mediclinic Meadows (then the Dhabi), while the divestment in certain Middle East of the two Meadows Clinic). Gauteng Province. pathology laboratories at clinics have been identified. Mediclinic Welcare Hospital Change of company name and Acquisition of a 29.9% interest in Spire Commencement of the rebranding of the and Mediclinic Al Sufouh rebranding of the Group's holding Healthcare plc, a UK-based private in Dubai. Al Noor operations in the Middle East to company from Medi-Clinic Corporahealthcare group. Mediclinic. tion to Mediclinic International Relocation and expansion by and rebranding of its operations in Restructure of the MP1 Investment Holdings Mediclinic Southern Africa Acquisition by Mediclinic Southern Africa Southern Africa from Medi-Clinic to Proprietary Limited black economic of Mediclinic Lephalale in of 34% share in the Intercare multidisci-Mediclinic. empowerment transaction, initially Lephalale, Limpopo, plinary medical and dental centres. implemented in 2005. 2012 2014 2018 2016 Acquisition of the minority Opening by Mediclinic Middle East of Acquisition by Mediclinic Middle East of the Successful completion of the Mediclinic Corniche in Abu Dhabi, United Dubai-based City Centre Clinics Deira and interest in Mediclinic Middle combination of Mediclinic Arab Emirates. Me'aisem. East (then Emirates Health-International Limited and Al care) increasing its effective Noor Hospitals Group plc by Acquisition by Hirslanden of a 100% interest in Opening by Mediclinic Middle East of the shareholding to 100%. way of a reverse takeover of the operating business of Clinique La Colline in 182-bed Mediclinic Parkview Hospital in Dubai. Mediclinic International Limited. Geneva, Switzerland. Rebranding of the resulting in the continued listing Acquisition by Mediclinic Southern Africa of a Company's operations in Acquisition by Hirslanden of a 100% interest in of the enlarged Company on 77.34% interest in the Welkom Medical Centre. Dubai from Emirates the London Stock Exchange the operating business of Swissana Clinic AG Healthcare to Mediclinic. in Meggen, Lucerne, Switzerland. and the secondary listing of the Opening by Mediclinic Southern Africa of the Company on the Johannesburg Mediclinic Newcastle Day Clinic. Opening by Mediclinic Southern Africa of Stock Exchange and the Namibian Stock Exchange. Mediclinic Gariep in Kimberley, Northern Cape Acquisition of a 50% plus 1 (one) share in the (operated jointly with the existing Mediclinic Intercare day hospitals, being four day hospitals Purchase by Mediclinic Middle and three sub-acute and rehabilitation hospitals. Kimberley). East of the remaining 25% interest in the Al Madar group Secondary listing of Mediclinic on the Acquisition by Mediclinic Middle East of a Namibian Stock Exchange. of clinics. minority stake in the Bourn Hall Fertility Centre.

2015

MEDICLINIC INTERNATIONAL

2017