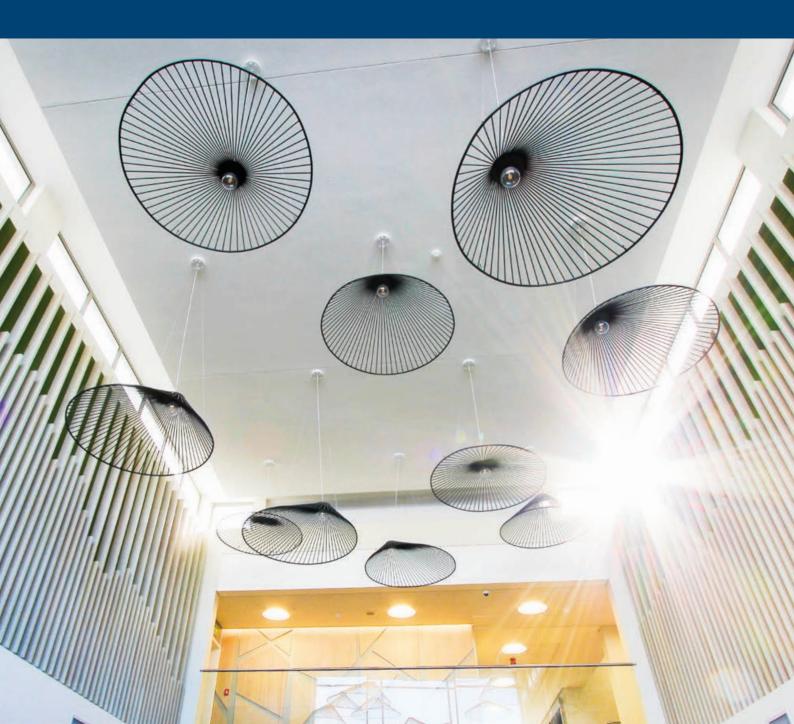


2022 SASB AND GRI STANDARDS DISCLOSURE INDEX



SASB AND GRI STANDARDS DISCLOSURE INDEX

This disclosure index ('Index') identifies the location of the general and specific standard disclosures required by the Sustainability Accounting Standards Board ('SASB') and the Sustainability Reporting Standards developed by the Global Reporting Initiative ('GRI Standards'). The 2022 Sustainable Development Report has been prepared in accordance with the GRI Standards: Core option.

The references included in this Index refer mainly to sections of the Company's **2022 Annual Report**, relating to the financial year ended 31 March 2022, and the **2022 Sustainable Development Report**, relating to the calendar year ended 31 December 2021, published on the Company's website at annualreport.mediclinic.com.

Although many of the SASB and GRI Standards' disclosures have been reported on by the Company, this Index covers the Group's general standard disclosures and the material-specific standard disclosures, based on the Company's materiality assessment referred to on page 9 of the **2022 Sustainable Development Report**.

Reference to the assurance of the various aspects is not included in this Index. Please refer to pages 48–50 of the **2022 Sustainable Development Report** for an explanation of the Group's independent assurance, as referred to in the index below next to *GRI Standard 102-56 (External assurance)*.

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102-1 102-2 102-3 102-4 102-5 102-6 102-7		Name; Activities, brands, products and services; Location of headquarters; Location of operations; Ownership and legal form; Markets served; Scale of the organisation	Annual Report: • At a glance • Business model	4 25
102-8		Information on employees and other workers	 Annual Report: Stakeholder engagement Sustainable development overview (Connecting to our people) Sustainable Development Report: Connect (Connecting to our 	27 40 21
102-9		A description of the organisation's supply chain, including its main elements as they relate to the organisation's activities, primary brands, products and services	people) Sustainable Development Report: • Connect (Connecting to our suppliers)	39
102-10		Significant changes to the organisation and its supply chain	Annual Report: • Chair's Review • Group Chief Executive Officer's Report	6 10

GRI Standard disclosure reference	SASB disclosure reference	Description	Section of report	Page reference
GRI 102: GENE	RAL DISCLOSU	RES CONTINUED		
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102-11		Precautionary principle or approach	Annual Report: • Risk management report	91
102-12		External initiatives	Sustainable Development Report: • Our approach to sustainability • Independent assurance	6 48
102-13		Membership of associations	Sustainable Development Report: • Significant stakeholders (Industry associations, Professional societies)	20
STRATEGY				
102-14		Statement from senior decision-maker	Annual Report: • Chair's Review • Group Chief Executive Officer's Report	6 10
			Sustainable Development Report: • From our leadership • Our sustainability champions	3 44
102-15		Description of key impacts, risks and opportunities	 Annual Report: Group Chief Executive Officer's Report Strategy overview TCFD report Clinical services overview Risk management report Audit and Risk Committee Report ESG Committee Report Sustainable Development Report: Our material issues Conserve (Risks to the business, Risk mitigation) Connect (Risks to the business, Risk mitigation) Comply (Risks to the business, Risk mitigation) 	10 16 47 58 91 121 135 9 11 19 42
ETHICS AND II	NTEGRITY			
102-16		Values, principles, standards and norms of behaviour	Annual Report: • Corporate Governance Statement	109
			Sustainable Development Report: • Comply (Governance and ethics)	43, 46

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ETHICS AND II	NTEGRITY CON	TINUED		
102-17		Mechanisms for advice and concerns about ethics	Annual Report: • Corporate Governance Statement	109
			Audit and Risk Committee Report	121
			Sustainable Development Report: • Comply (Preventing bribery and corruption)	46
GOVERNANCE				
102-18 102-19 102-20 102-21		Governance structure of the organisation, including any committees responsible for decisions on economic.	Annual Report: • Corporate Governance Statement	109
102-22 102-23 102-24 102-25		environmental and social impacts; Process for delegating authority for economic, environmental and social topics; Executive-level person responsible for economic, environmental and social topics; Process for consultation between stakeholders and highest governing body on economic, environmental and social topics; Composition of highest governance body and its committees; Chair of the highest governance body; Nomination and selection process for highest governance body; Processes of highest governance body for management of conflicts of interest	Sustainable Development Report: • Comply	41
102-26		Highest governance body's and senior executives' role in the development, approval, and updating of the organisation's purpose, value or mission statements, strategies, policies and goals related to economic, environmental and social topics	 Annual Report: Investment case Strategy overview Business model Corporate Governance Statement (The role of the Board) ESG Committee Report Sustainable Development Report: Comply (Our sustainable development governance structure) 	9 16 25 112 135 43

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GRI 102: GENE	RAL DISCLOSU	RES CONTINUED		
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102-27 102-28		Measures taken to develop and enhance the highest governance body's collective knowledge of economic, environmental and social topics; Processes for evaluating highest governance body's own performance, particularly with regard to economic, environmental and social topics	 Annual Report: Corporate Governance Statement (Assessing the Board's effectiveness) ESG Committee Report Nomination Committee Report (Directors' induction and ongoing development) 	117 135 138
102-29 102-30 102-31		Highest governance body's role in identification and management of economic, environmental and social impacts, risks and opportunities; Review of the effectiveness of the organisation's risk management processes; Frequency of review of impacts, risks and opportunities	 Annual Report: TCFD report Risk management report (Principal risks and uncertainties) Audit and Risk Committee Report ESG Committee Report 	47 91 121 135
102-32		Highest committee or position that formally reviews and approves the organisation's sustainability report and ensures that all material topics are covered	Annual Report: • ESG Committee Report Sustainable Development Report: • Governance structure	135 1, 43
102-33 102-34		Process for communicating critical concerns; Nature and total number of critical concerns communicated to the highest governing body	Annual Report: • ESG Committee Report Sustainable Development Report: • Governance structure	135
102-35 102-36 102-37 102-38		Remuneration policies and linkage between performance criteria in remuneration policies and highest governance body's	Annual Report: • Remuneration Committee Report	143
102-39		and senior executives' economic, environmental and social topics; Process for determining remuneration; How stakeholders' views are sought and taken into account regarding remuneration, including the results of the voting on remuneration policies; Ratio of annual total compensation of highest paid individual to the median annual total compensation for all employees per country; Percentage increase in annual total compensation ratio	Sustainable Development Report • Connect (Remuneration, rewards and benefits)	25

GRI Standard disclosure reference	SASB disclosure reference	Description	Section of report	Page reference
GRI 102: GENE	RAL DISCLOSU	RES CONTINUED		
STAKEHOLDER	R ENGAGEMEN	г		_
102-40 102-42 102-43 102-44		List of stakeholder groups engaged by organisation; Basis for identification and selection of stakeholders with whom to engage; Approaches to stakeholder engagement; Key topics and concerns that have been raised through stakeholder engagement and how organisation responded	 Annual Report Stakeholder engagement Corporate Governance Statement (Board engagement with workforce, shareholders and other stakeholders) Sustainable Development Report: Significant stakeholders 	26 115 20
102-41		Collective bargaining agreements	Sustainable Development Report: • Connect (Labour relations)	28
REPORTING PI	RACTICE			·
102-45 102-46 102-47 102-48 102-50 102-51 102-52 102-53 102-53 102-55 102-55		Entities included in the consolidated financial statements; Defining report content and topic boundaries; List of material topics; Restatements of information; Changes in reporting; Reporting period; Date of most recent report; Reporting cycle; Contact point for questions regarding the report; Claims of reporting in accordance with the GRI Standards; GRI content index; External assurance	Annual Report: • Report profile Sustainable Development Report: • About this report • Independent assurance	1 1 48
GRI 103: MANA	GEMENT APPR	ОАСН		
103-1		Explanation of the material topic and its boundary	Sustainable Development Report Materiality assessment 	9
103-2		The management approach and its components	Annual Report: • Risk management report Sustainable Development Report: • Materiality assessment • Governance structure	91 9 43
103-3		Evaluation of the management approach	Annual Report: • Corporate Governance Statement (Assessing the Board's effectiveness)	117
			Sustainable Development Report: • Governance structure	43

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MATERIAL ISS	UE 1: NEUTRALIS	SING ENVIRONMENTAL IMPACT		
Aspect: Emissi	ons			
305-1 305-2 305-3		Direct greenhouse gas ('GHG') emissions (scope 1); Indirect GHG emissions (scope 2); Other indirect GHG emissions	Annual Report:Sustainable development overview (Carbon emissions)TCFD report	37 55
		(scope 3)	Sustainable Development Report: • Conserve (Carbon emissions)	10, 52
305-4 305-5 305-6 305-7		GHG emission intensity; Reduction of GHG emissions; Emissions of ozone-depleting substances (ODS); NOx, SOx and other significant air	 Annual Report Sustainable development overview (Our approach to sustainability, Conserve) 	35, 37
		and other significant air emissions	Sustainable Development Report: • Conserve (Carbon emissions)	10, 52
Aspect: Energy	/			
302-1 302-3 302-4	HC-DY-130a.1	Energy consumption within the organisation; Energy intensity; Reduction of energy consumption	 Annual Report: Sustainable development overview (Energy consumption) TCFD report 	38 55
			Sustainable Development Report: • Conserve (Energy consumption)	14, 52
Aspect: Water				
303-1 303-2 303-3		Total water withdrawal by source; Water sources significantly affected by withdrawal of water; Percentage and total volume of water recycled and reused	 Annual Report: Sustainable development overview (Using and reusing water resources sustainably) Sustainable Development Report: Conserve (Using and reusing 	39 17, 53
			water resources sustainably)	17, 55
Aspect: Effluer	nts and waste			
306-1 306-2 306-3 306-4	HC-DY-150a.1 HC-DY-150a.2	Total water discharge by quality and destination; Waste by type and disposal method; Significant spills; Transport of	Annual Report: • Sustainable development overview (Having zero waste to landfill)	38
306-5		hazardous waste; Water bodies affected by water discharges and/or runoff	Sustainable Development Report: • Conserve (Waste)	16, 53
Aspect: Compl	iance			
307-1		Monetary value of fines and number of non-monetary sanctions for non-compliance	Annual Report: • TCFD report	49
		with environmental laws and regulations	Sustainable Development Report: • Conserve	10

GRI Standard disclosure reference	SASB disclosure reference	Description	Section of report	Page reference
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MATERIAL IS	SUE 2: BUILDING	STAKEHOLDER TRUST		
Aspect: Dive	rsity and equal opp	portunity		
405-1		Composition of governance bodies and breakdown of employees per employee category according to gender, age group, minority group	 Annual Report Corporate Governance Statement (Board composition and diversity) Nomination Committee Report 	103, 110
		membership and other indicators of diversity	 (Organisational diversity) Sustainable Development Report: Connect (Diversity and inclusion) 	29
Aspect: Emp	loyment			
401-1	HC-DY-330a.1 HC-DY-330a.2	Total number and rate of new employee hires and terminations, and employee turnover by age group, gender and region	Sustainable Development Report: • Connect (Recruitment and retention)	23
Aspect: Train	ing and education			
404-2		Type and scope of programmes implemented and assistance provided to upgrade employee skills, and transition assistance programmes provided to facilitate continued employability and the management of career endings resulting from retirement or termination of employment	Sustainable Development Report: • Connect (Training and development, Future workforce)	28, 35
Aspect: Occu	upational health an	d safety		
403-2	HC-DY-320a.1	Type of injury and rates of injury, occupational diseases, lost days and absenteeism, and number of work-related fatalities by region and by gender	Sustainable Development Report: • Connect (Wellbeing)	33, 57
Aspect: Non-	discrimination			
406-1		Incidents of discrimination and corrective actions taken	Sustainable Development Report: • Connect (Human rights)	37

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MATERIAL ISS	UE 2: BUILDING	STAKEHOLDER TRUST CONTINUE	D	
Aspect: Local o	communities			
	HC-DY-240a.1	Discussion of strategy to manage the mix of patient insurance status	 Annual Report: Market review Strategy overview Stakeholder engagement (Healthcare insurers) Group Chief Financial Officer's Report (Switzerland) 	15 16 28 77
	HC-DY-240a.2	Amount of Medicare Disproportionate Share Hospital (DSH) adjustment payments received	Not applicable	-
413-1		Operations with local community engagement, impact assessments, and development programmes	 Sustainable Development Report: Significant stakeholders (Communities) Connect (Corporate social 	20 37
			investment)	
MATERIAL ISS	UE 3: BEING AN	ETHICAL AND RESPONSIBLE CIT	ZEN	
Aspect: Anti-co	orruption			
205-3		Confirmed incidents of corruption and actions taken	Annual Report: • Sustainable development overview (Preventing bribery and corruption)	45
			Sustainable Development Report: • Comply (Preventing bribery and corruption)	46
Aspect: Anti-co	ompetitive behav	riour		
206-1		Total number of legal actions for anti-competitive behaviour, anti-trust and monopoly practices	Annual Report: • Risk management report (Competition)	95
			Sustainable Development Report:Compliance with consumer protection laws	46
Aspect: Socio-	economic compli	ance	1	
419-1		Significant fines and non-monetary sanctions for non-compliance with laws and/or regulations in the social and economic area	Annual Report:Sustainable development overview (Preventing bribery and corruption)	45
			Sustainable Development Report: • Comply (Preventing bribery and corruption)	46

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MATERIAL ISSU	JE 3: BEING AN	ETHICAL AND RESPONSIBLE CITI	ZEN CONTINUED	
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	HC-DY-230a.1	Percentage of patient records that are Electronic Health Records (EHR) that meet 'meaningful use' requirements	Clinical Services Report	32
418-1	HC-DY-230a.2 HC-DY-230a.3 HC-DY-230a.4	Substantiated complaints concerning breaches of customer privacy and losses of customer data	Annual Report:Corporate Governance Statement: (ICT governance)	120
		Total amount of monetary losses as a result of legal proceedings associated with data security and privacy	Sustainable Development Report:Comply (Protecting information assets)	47

OTHER SPECIFIC STANDARD DISCLOSURES

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Aspect: Economic performance

201-1		Direct economic value generated and distributed	Annual Report: • Key performance indicators	23
201-2 HC-DY-450a	HC-DY-450a.1	Financial implications and other risks and opportunities for the organisation's activities due to	Annual Report: • TCFD report	47
		climate change	Sustainable Development Report: • Conserve (Climate change)	12
201-3		Coverage of the organisation's defined benefit plan obligations and other retirement plans	Annual Report: • Group Chief Financial Officer's Report (Swiss pension benefit obligation)	88
			 Note 27 of the Group annual financial statements 	219
			Sustainable Development Report:Connect (Remuneration, rewards and benefits)	25
201-4		Financial assistance received from government	Annual Report: • Note 5 of the Group annual financial statement	193
			Sustainable Development Report: • Significant stakeholders (Governments and authorities)	20

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202-1		Ratios of standard entry-level wage by gender compared to local minimum wage at locations of significant operation	Sustainable Development Report:Connect (Remuneration, rewards and benefits)	25
202-2		Proportion of senior management hired from the local community at locations of significant operation	Sustainable Development Report: • Connect (Diversity and Inclusion, Optimised supply chain)	32, 40
Aspect: Indired	t economic impa	cts		
203-1		Infrastructure investments and services supported	 Annual Report Chair's Review Investment case Group Chief Financial Officer's Report (Divisional results) Sustainable Development Report: 	6 9 72, 76
			 Significant stakeholders (Communities) Comply (Maintaining high- quality healthcare infrastructure) Independent assurance 	20 47 48
	HC-DY-450a.2	Percentage of health care facilities that comply with the Centers for Medicare and Medicaid Services (CMS) Emergency Preparedness Rule	Not applicable	_
203-2		Significant indirect economic impacts, including the extent of impacts	Sustainable Development Report: • Connect (Training and development, Corporate social investment)	28, 37
Aspect: Procur	ement practices			
204-1		Proportion of spending on local suppliers at significant locations of operation	Sustainable Development Report: • Connect (Connecting to our suppliers)	39
	NVIRONMENTAL			
Aspect: Materia	als			[
301-1 301-2		Materials used by weight or volume; Recycled input materials used	Not reported	_

GRI Standard disclosure reference	SASB disclosure reference	Description	Section of report	Page reference
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302-2 302-5		Energy consumption outside the organisation; Reductions in energy requirements of products and services	Annual Report:Sustainable development overview (Energy consumption)TCFD report	38 55
			Sustainable Development Report: • Conserve (Energy consumption)	14, 52
Aspect: Biodiv	ersity			
304-1 304-2 304-3 304-4		Operational sites owned, leased, managed in, or adjacent to, protected areas and areas of high biodiversity value outside protected areas; Significant	Annual ReportSustainable development overview (Protecting biodiversity)	39
		impacts of activities, products and services on biodiversity; Habitats protected or restored; Number of IUCN Red List species and national conservation list species with habitats in areas affected by operations	Sustainable Development Report • Conserve (Protecting biodiversity)	17
Aspect: Materi	als		1	
301-3		Percentage of products sold and their packaging materials reclaimed	Not applicable	_
Aspect: Suppli	er environmenta	al assessment	1	
308-1 308-2		New suppliers that were screened using environmental criteria; Negative environmental impacts in the supply chain and actions taken	 Annual Report Sustainable development overview (Connecting to our suppliers) 	44
			Sustainable Development Report: • Connect (Connecting to our suppliers)	39
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401-2		Benefits provided to full-time employees that are not provided to temporary or part-time employees, by major operations	 Sustainable Development Report: Connect (Retention, Remuneration, rewards and benefits) 	24, 25
401-3		Return to work retention rates after parental leave	 Sustainable Development Report: Material issue 2: Building stakeholder trust (Recruitment and retention) 	23, 25, 55

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402-1		Minimum notice period(s) regarding operational changes	Sustainable Development Report: • Connect (Labour relations)	28
Aspect: Occup	ational health a	nd safety		
403-1 403-3 403-4		Workers' presentation in formal joint management-worker health and safety committees; Workers with high incidence or high risk of diseases related to their occupation; Health and safety topics covered in formal agreements with trade unions	Sustainable Development Report: • Connect (Wellbeing)	33
Aspect: Trainin	g and educatio	n	I	
404-1 404-3		Average hours of training per year per employee; Percentage of employees receiving regular performance and career development reviews	Sustainable Development Report: • Connect (Training and development)	28
Aspect: Divers	ity and equal op	oportunity	1	
405-2		Ratio of basic salary and remuneration of men to women by employee category	Sustainable Development Report • Connect (Gender pay gap, Equal pay for equal work)	30
Aspect: Freedo	om of associatio	on and collective bargaining	I	
407-1		Operations and suppliers in which the right to exercise freedom of association and collective bargaining may be at risk	Sustainable Development Report: • Connect (Labour relations)	28
CATEGORY: SO	DCIAL (HUMAN	RIGHTS)		
Aspect: Investr	nent			
412-2		Total hours of employee training on policies and procedures concerning aspects of human rights that are relevant to operations, including the percentage of employees trained	Not reported	-
412-3		Total number and percentage of significant investment agreements and contracts that include human rights clauses or that have undergone human rights screening	Not reported	_

GRI Standard disclosure reference	SASB disclosure reference	Description	Section of report	Page reference
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Aspect: Child I	abour and force	ed/compulsory labour		
408-1 409-1		Operations and suppliers at significant risk for incidents of child labour; Operations and suppliers at significant risk for incidents of forced or compulsory labour	Sustainable Development Report: • Connect (Human rights) • Comply Website: • Modern Slavery and Human Trafficking Statement	37 46
Aspect: Securi	ty practices		1	
410-1		Security personnel trained in human rights policies or procedures	Not reported	-
Aspect: Rights	of indigenous p	people		
411-1		Incidents of violations involving rights of indigenous people	Sustainable Development Report: • Connect (Human rights)	37
Aspect: Humar	n rights assessm	ent		
412-1 412-2		Operations that have been subject to human rights reviews or impact assessments; Employee training on human rights policies or procedures	Sustainable Development Report: • Connect (Human rights) Website: • Modern Slavery and Human Trafficking Statement	37
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Aspect: Local	communities			
413-2		Operations with significant potential or actual negative impact on local communities	Not applicable	-
Aspect: Anti-c	orruption			
205-1 205-2		Operations assessed for risks related to corruption; Communication and training about anti-corruption policies	 Annual Report: Corporate Governance Statement (Fraud, corruption, ethics and compliance) 	120
			Sustainable Development Report: • Comply (Preventing bribery and corruption)	46
Aspect: Public	policy			
415-1		Political contributions	Annual Report: • Corporate Governance Statement (Political donations)	169
			Sustainable Development Report: • Significant stakeholders (Governments and authorities)	20

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OTHER SPECIE	IC STANDARD D	ISCLOSURES CONTINUED		
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Aspect: Suppli	er social assessm	ent		
414-1		Percentage of new suppliers screened using social criteria	Not reported	-
414-2		Negative social impacts in the supply chain and actions taken	Website: • Modern Slavery and Human Trafficking Statement	
CATEGORY: SO	OCIAL (PRODUC	T RESPONSIBILITY)		
Aspect: Custor	ner health, safety	/ and experience		
	HC-DY-250a.1 HC-DY-250a.2 HC-DY-250a.3 HC-DY-250a.4 HC-DY-250a.5	Average Hospital Value-Based Purchasing Total Performance Score and domain score, across all facilities; Number of Serious Reportable Events (SREs) as defined by the National Quality Forum (NQF);Hospital-Acquired Condition (HAC) Score per hospital; Excess readmission ratio per hospital; Magnitude of readmissions payment adjustment as part of the Hospital Readmissions Reduction Program (HRRP)	Clinical Services Report • Patient experience • Patient safety	22 35
416-1		Assessment of the health and safety impacts of product and service categories	 Annual Report: Clinical services overview Clinical Services Report (Independent assurance) 	58 48
416-2		Incidents of non-compliance concerning health and safety impacts of products and services	Annual Report: • Risk management report (Patient safety)	98
	HC-DY-510a.1	Total amount of monetary losses as a result of legal proceedings associated with Medicare and Medicaid fraud under the False Claims Act	Not applicable	-
Aspect: Manag	ement of control	led substances		
	HC-DY-260a.1 HC-DY-260a.2	Description of policies and practices to manage the number of prescriptions issued for controlled substances; Percentage of controlled substance prescriptions written for which a prescription drug monitoring programme (PDMP) database was queried	Not reported	-

GRI Standard disclosure reference	SASB disclosure reference	Description	Section of report	Page reference		
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Aspect: Pricing	and billing trans	sparency				
	HC-DY-270a.1 HC-DY-270a.2 HC-DY-270a.3	Description of policies or initiatives to ensure that patients are adequately informed about price before undergoing a procedure, Discussion of how pricing information for services is made publicly available; Number of entity's 25 most common services for which pricing information is publicly available, as percentage of total services performed	 Annual Report: Clinical services overview (Clinical ethics summary) Note 4 of the Group annual financial statements 	71 191		
Aspect: Market	Aspect: Marketing and labelling					
417-1 417-2 417-3		Requirements for product and service information and labelling; Incidents of non-compliance concerning product service information and labelling; Incidents of non-compliance concerning marketing communications	Sustainable Development Report: • Comply (Governance of advertising)	46		

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